

## DDSN Executive Memo

## TO: EXECUTIVE DIRECTORS, DSN BOARDS

 CEOS, CONTRACTED SERVICE PROVIDERSFROM:
DATE: JULY 9, 2019

## RE: $\quad$ Market Rate Case Management Issue - June 2019 Billing Report

Attached are the following reports: June 2019 Billing Efficiency Report; Sensitivity Analysis of Case Management Market Rate Risk; and "Analysis of High and Low Billing Rates from June 2018 to June 2019."

The June 2019 Billing Efficiency Report average provider market rate revenue was $60.4 \%$ of the current monthly capitated band payment. Below is a chart of each month's average provider market rate revenue compared to the current monthly capitated band payment since the beginning of tracking this issue.

| Month | Average Provider Market Rate Revenue | Estimated <br> Revenue/Consumer | Estimated Revenue Reduction/Consumer |
| :---: | :---: | :---: | :---: |
| June 2019 | 60.4\% | \$84 | \$55 |
| May 2019 | 69.2\% | \$96 | \$43 |
| April 2019 | 63.8\% | \$89 | \$50 |
| March 2019 | 60.0\% | \$83 | \$56 |
| February 2019 | 50.4\% | \$70 | \$69 |
| January 2019 | 51.5\% | \$72 | \$67 |
| December | 38.4\% | \$53 | \$86 |
| November | 42.4\% | \$59 | \$80 |
| October | 52.1\% | \$72 | \$67 |
| September | 45.4\% | \$63 | \$76 |
| August | 52.8\% | \$73 | \$66 |
| July | 47.6\% | \$66 | \$73 |
| June | 43.1\% | \$60 | \$79 |
| May | 39.9\% | \$55 | \$84 |
| April* | -- | - -- | -- |
| March (Month Prior to Change) | 31.5\% | \$44 | \$95 |
|  |  |  | *Month of Change (not measured) |

If you have misplaced your previously supplied unique provider number to interpret the attached charts, please send email to Sandra Delaney (sdelaney@ddsn.sc.gov) who can provide you with your unique number.

If you have questions, please contact Ben Orner at borner@ddsn.sc.gov or (803) 898-3520.


| Sensitivity Analysis of Case Management Market Rate Risk (7/9/2019) |  |  |  |
| :---: | :---: | :---: | :---: |
| Provider Name | Market Rate $(25 / 15)$ Rev. Compared to band Payment for May 2019 | May Provider Size (by consumer count) | $25 \%$ <br> Quartiles |
| Provider 13 | 102.8\% | Very Small | Top Quartile 65.8\%102.8\% |
| Provider 4 | 98.3\% | Medium |  |
| Provider 12 | 88.0\% | Small |  |
| Provider 8 | 87.5\% | Small |  |
| Provider 34 | 82.6\% | Very Small |  |
| Provider 1 | 78.0\% | Large |  |
| Provider 7 | 77.1\% | Very Small |  |
| Provider 11 | 74.9\% | Small |  |
| Provider 9 | 71.3\% | Very Small |  |
| Provider 35 | 71.2\% | Very Small |  |
| Provider 23 | 69.7\% | Small |  |
| Provider 6 | 69.5\% | Medium |  |
| Provider 2 | 67.1\% | Very Small |  |
| Provider 47 | 65.8\% | Very Small |  |
| Provider 16 | 64.5\% | Large | Upper Middle Quartile 64.5\%-63.1\% |
| Provider 10 | 64.4\% | Large |  |
| Provider 22 | 63.1\% | Large |  |
| Provider 29 | 60.6\% | Small | Lower <br> Middle <br> Quartile <br> 54.4\%- <br> 60.6\% |
| Provider 18 | 60.3\% | Medium |  |
| Provider 3 | 59.1\% | Large |  |
| Provider 14 | 59.0\% | Small |  |
| Provider 5 | 57.9\% | Medium |  |
| Provider 19 | 57.1\% | Large |  |
| Provider 37 | 56.0\% | Very Small |  |
| Provider 17 | 55.2\% | Small |  |
| Provider 20 | 54.4\% | Medium |  |
| Provider 39 | 51.5\% | Very Small | Bottom Quartile 18.1\%51.5\% |
| Provider 21 | 50.6\% | Small |  |
| Provider 38 | 49.2\% | Small |  |
| Provider 28 | 45.4\% | Very Small |  |
| Provider 41 | 43.4\% | Medium |  |
| Provider 40 | 43.2\% | Small |  |
| Provider 32 | 41.8\% | Small |  |
| Provider 30 | 39.6\% | Very Small |  |
| Provider 44 | 38.6\% | Very Small |  |
| Provider 24 | 38.0\% | Medium |  |
| Provider 31 | 37.7\% | Very Small |  |
| Provider 15 | 37.4\% | Very Small |  |
| Provider 45 | 35.0\% | Very Small |  |
| Provider 33 | 33.5\% | Very Small |  |
| Provider 26 | 33.5\% | Very Small |  |
| Provider 36 | 32.2\% | Very Small |  |
| Provider 46 | 30.7\% | Very Small |  |
| Provider 25 | 30.4\% | Very Small |  |
| Provider 42 | 18.1\% | Small |  |
| Total |  | - | 100\% |
|  |  |  |  |
|  | Size | Number |  |
|  | Large | 500+ |  |
|  | Medium | 300-499 |  |
|  | Small | 150-299 |  |
|  | Very Small | 0-149 |  |



