

From: [Linguard, Christie](#)
Subject: Meeting Notice - The Commission of the SCDDSN - Commission Meeting - May 16, 2024
Date: Tuesday, May 14, 2024 4:12:01 PM
Attachments: [Commission Packet - May 16 2024.pdf](#)

Good Afternoon,

The South Carolina Commission on Disabilities and Special Needs will hold its regularly scheduled meeting in-person on Thursday, May 16, 2024, at 10:00 a.m. in conference room 251 at the SC Department of Disabilities and Special Needs, Central Administrative Office, 3440 Harden Street Extension, Columbia, SC. To access the live audio stream for the 10:00 a.m. meeting, please visit <https://ddsn.sc.gov>.

Attached is the Commission Packet for the meeting.

For further information or assistance, contact (803) 898-9769 or (803) 898-9600.

Thank you.

SOUTH CAROLINA COMMISSION ON DISABILITIES AND SPECIAL NEEDS

A G E N D A

**South Carolina Department of Disabilities and Special Needs
3440 Harden Street Extension
Conference Room 251 (TEAMS)
Columbia, South Carolina**

May 16, 2024

10:00 A.M.

1. Call to Order *Chairman Ed Miller*
2. Notice of Meeting Statement *Commissioner Gary Kocher, MD*
3. Welcome
4. Adoption of Agenda **Page 1**
5. Invocation *Chairman Barry Malphrus*
6. Approval of Commission Meeting Minutes from February 15, 2024 **Pages 2-7**
7. Commissioners' Update *Commissioners*
8. Public Input
9. Old Business
 1. Quarterly Incident Reports **Pages 8-10** *Ms. Ann Dalton
Ms. Jamie Heyward
Mr. Robert McBurney*
 2. Legislative Update **Page 11**
10. New Business
 1. FY24 YTD Spending Plan Budget vs. Actual Expenditures **Page 12** *Mr. Bruce Busbee*
 2. Annual Comprehensive Property Implementation Plan (CPIP)
5-Year Plan and Request for Approval for Year One Projects *Mr. Andrew Tharin*
Pages 13-16
11. Director's Update *Ms. Constance Holloway*
12. Next Regular Meeting – June 20, 2024
13. Adjournment

SOUTH CAROLINA COMMISSION ON DISABILITIES AND SPECIAL NEEDS

MINUTES

February 15, 2024

The South Carolina Commission on Disabilities and Special Needs met on Thursday, February 15, 2024, at 10:00 a.m., at the Department of Disabilities and Special Needs Central Office, 3440 Harden Street Extension, Columbia, South Carolina.

The following were in attendance:

COMMISSION

Present In-Person

Eddie Miller - Chairman

Michelle Woodhead – Vice Chairman

Gary Kocher, MD - Secretary

Barry Malphrus

Microsoft Teams

David Thomas

DDSN Administrative Staff

Constance Holloway, State Director; Quincy Swygert, Chief Financial Officer; Lori Manos, Associate State Director of Policy; Courtney Crosby, Internal Audit Director; Janet Priest, Associate State Director of Operations; Carolyn Benzon, Interim General Counsel; Andrew Tharin, Director of Engineering and Planning; Jamie Heyward, Director of Risk Management; Ann Dalton, Quality Management Director; Pacifico Perea, Public Information Director I; Janá Brown, Information Technology Division; and Christie Linguard, Executive Assistant.

Notice of Meeting Statement

Chairman Miller called the meeting to order, and Vice-Chairman Woodhead read a statement of announcement about the meeting that was distributed to the appropriate media, interested persons, and posted at the Central Office and on the website in accordance with the Freedom of Information Act.

Welcome

Chairman Miller welcomed everyone to the meeting.

Adoption of the Agenda

On a motion by Vice-Chairman Woodhead, seconded by Commissioner Malphrus, the meeting agenda was unanimously approved as written by the Commission. (Attachment A)

Invocation

Chairman Miller gave the invocation.

Approval of Commission Meeting Minutes from November 16, 2023

Commissioner Thomas made a motion to approve the Commission meeting minutes from the November 16, 2023, meeting as presented. This motion was seconded by Commissioner Woodhead and unanimously approved by the full Commission. (Attachment B)

Commissions' Updates

Commissioner Malphrus thanked the Commission for moving the Agency forward with the Fee-For-Service payment system in April of 2022. As well, he also thanked the Commission on the improvements made to the Regional Centers, along with other capital improvement projects. He read a good book, *Chasing the Intact Mind*. The author, Amy S. F. Lutz, is the mother of an autistic child. He recommends this book to everyone watching or listening.

Vie-Chairman Woodhead announced that the Palmetto Games that are sponsored by the Clemson Adaptive Sports Program will take place on April 26–27, 2024 at Clemson University. Registration is open until the end of March. She also announced that Clemson University will be hosting a wheelchair basketball camp in June of this year. For the past two months, she and her family have travelled to Utah and Nevada watching adaptive sports events. Next weekend she and her family will travel to Jacksonville, Florida for a rugby tournament.

Public Input

There was no public input.

Programs and Services

Mrs. Padgett Mazingo and Miss Lila Mazingo spoke briefly about their non-profit company, Limitless Purpose. The Limitless Purpose Family Celebration will take place on Saturday, March 16th from 10:30 a.m. – 2:00 p.m. at the Meech House at Mungo Park, 2121 Lake Murray Boulevard in Columbia, South Carolina. (Attachment C)

Commission Committee Business

Finance and Audit Committee

Vice-Chairman Woodhead stated that a meeting took place this past Monday and noted a request for approval of the items listed below:

Financial Approval and Threshold Report (Attachment D)

a. Linen Contract for Coastal, Pee Dee and Saleeby Regional Centers

Mr. Swygert asked the Commission to consider an increase in the current linen contract by \$300,000 annually as well as the approval of the new five-year linen contract once it is solicited and awarded. Commissioner Thomas made a motion to approve the increase as well as the new five-year contract; the motion was seconded by Commissioner Woodhead and unanimously approved by the Commission.

b. Regional Center Shift Differentials

Mr. Swygert asked the Commission to approve a shift differential plan that the Agency hopes will lead to stabilization within our direct support professional (DSP) positions. The current shift differential rate is \$0.50 an hour. The proposed shift differential rate is \$2.00 an hour for weekdays (2nd and 3rd shifts), weekend for 1st shift only, and \$3.50 an hour for weekend 2nd and 3rd shifts. Mr. Swygert noted that by approving this proposed rate change now, the Agency could save money by reducing the number of contract staff hired to fill current gaps. Commissioner Kocher made a motion to approve the proposed shift differential rates; the motion was seconded by Commissioner Malphrus. The Commission unanimously approved.

c. Coastal Retherm Equipment Replacement

There are 12 buildings that will need new equipment and electrical panel modifications. The estimated project total is \$1,140,509.61. Commissioner Malphrus made a motion to approve the purchase of the equipment and panel modifications for the Regional Centers; the motion was seconded by Commissioner Miller and unanimously approved by the Commission.

800-07-CP: South Carolina Commission on Disabilities and Special Needs Committee Procedures: Attachment A – Finance and Audit Committee Procedures – Ms. Crosby went over the procedure changes recommended, which are in alignment with the Policy Committee procedures. One noted change would be moving the Finance and Audit Committee meetings from monthly to quarterly (April, July, October, and January) realizing that the Chairman can call additional meetings at any time if necessary. Commissioner Kocher made a

motion to approve the changes to Attachment A of Directive 800-07-CP; the motion was seconded by Commissioner Woodhead and unanimously approved by the Commission. (Attachment E)

Old Business

Quarterly Incident Report

Ms. Dalton briefly spoke on the five-year incident trend data for Community-Based Services (including Residential and Day Service Settings) through December 31, 2023. She updated the Commission on the various training options that are available for our providers. Ms. Heyward gave the five-year trend data report for the Regional Centers through December 31, 2023. She noted that the Abuse, Neglect and Exploitation training that is provided to Regional Center staff members has caused the numbers of critical incidents to go down. (Attachment F)

Internal Audit Report

Ms. Crosby began by discussing the 2023 and 2024 Audit Plans. The 2023 Plan has been amended to include a Medicaid resource limit review. The Internal Audit division is working with 52 residential habilitation providers to review individuals' financial records to determine whether resources have been managed in a manner that would not jeopardize Medicaid eligibility. Memorandums are now being drafted for these providers to their respective administrators and board members. A summarized Audit Report will be issued to the Agency's executive leadership team as well as members of the Commission. Fieldwork has been completed on follow-up of outstanding corrective action plans. The Audit Tracking Report will reflect the results of these follow-up procedures. The 2024 Audit Plan is currently being completed. Ms. Crosby urged all Commissioners to return the survey that was sent to them this past December. Lastly, the division has been working with the Agency's executive leadership staff to build a tracking report of recommendations from Part II of the Legislative Audit Council's Report that was issued in October 2023.

Legislative Update

Mr. McBurney gave an update on Senate Bill 399 and Act 60. Both Senate Bill 915 and House Bill 4927 seek to implement changes to health agencies requested during the past legislative session. Both Bills will be debated on their respective floors this week and in the coming weeks. The Amendments of both Bills were discussed as they add a few contractual components to the Agency's statute.

Mr. McBurney then updated the Commission on the Agency's Regulations. The subcommittee hearing for our Regulations should happen sometime next week.

Finally, Mr. McBurney reminded the Commissioners that the House Ways and Means Budget Hearing has already taken place for our Agency. The Agency will speak at the Senate Budget Hearing next week.

Chairman Miller informed Commissioner Malphrus to submit his questions to the clerk [administrative coordinator] to enter into the minutes. Commissioner Malphrus noted that he would like these questions to be answered at the next Commission meeting.

Questions from Commissioner Malphrus:

- I understand from a Senate hearing that Senator Tom Davis said that 7 members of the DDSN executive staff were interviewed by the Boston Consulting Group related to creating their report on the consolidation of state health agencies. Is this correct?
- Which members of the executive staff were interviewed?
- Did the Boston Consulting Group interview any members of the DDSN commission in regards to their report?
- Does the versions of the legislation that passed the Senate and House make any changes to the current operations of the 37 County Boards? If so, in what way?

New Business

New Building/Agency Move

State Director Constance Holloway gave an update to the Commission on the possibility of the Agency moving onto the old Dominion building in West Columbia. Director Holloway, along with a few of her executive team members had an opportunity to tour the campus in December of last year. If this building is funded by the General Assembly, it has been proposed that agencies will start moving in the Fall of 2024. The move will be in phases; however, it has not been determined who will move first. The hope is that all agencies will be moved in by June 30, 2025.

FY24 YTD Spending Plan Budget vs. Actual Expenditures

Mr. Swygert gave the YTD Spending Plan through January 31, 2024. He denoted that through January 31, 2024, the agency has sent out a legislative pass thru funding of \$12,685,000. (Attachment G)

Director's Update

Director Constance Holloway gave her Director's Update on the Agency. In addition to the attached announcement, Director Holloway acknowledged and

thanked the executive leadership team at the Agency for all of their hard work. Their efforts do not go unnoticed. (Attachment H)

Executive Session

At 11:13 AM, Commissioner Kocher made a motion to enter into executive session. This motion was seconded by Commissioner Woodhead and unanimously approved by the Commission.

Rise Out of Executive Session

At 11:29 AM, Commissioner Kocher made a motion to rise out of executive session; seconded by Commissioner Woodhead and unanimously approved by the Commission. Chairman Miller noted that there were no motions made and no votes taken during executive session. He then asked if there was any other business for the Commission.

Action on Item(s) Discussed in Executive Session, if needed

Commissioner Kocher asked Ms. Dalton to bring forth the staff recommendation. Ms. Dalton stated that based on the evidence of improvement over the past 14 months, staff supports lifting the admission freeze for Lutheran Service Carolina. She went on to clarify that Lutheran Service Carolina currently has a contract for residential habilitation and that they currently operate 24 CTH I Homes. Commissioner Thomas made a motion to accept staff recommendations to lift the admission freeze for Lutheran Service Carolina; this motion was seconded by Commissioner Kocher and unanimously approved by the Commission.

Next Regular Meeting

March 21, 2024, at 10:00 AM.

Adjournment

On a motion by Commissioner Woodhead seconded by Commissioner Kocher and approved by the full Commission, the meeting was adjourned at 11:31 A.M.

Submitted by:

Approved by:

Christie D. Linguard
Executive Assistant

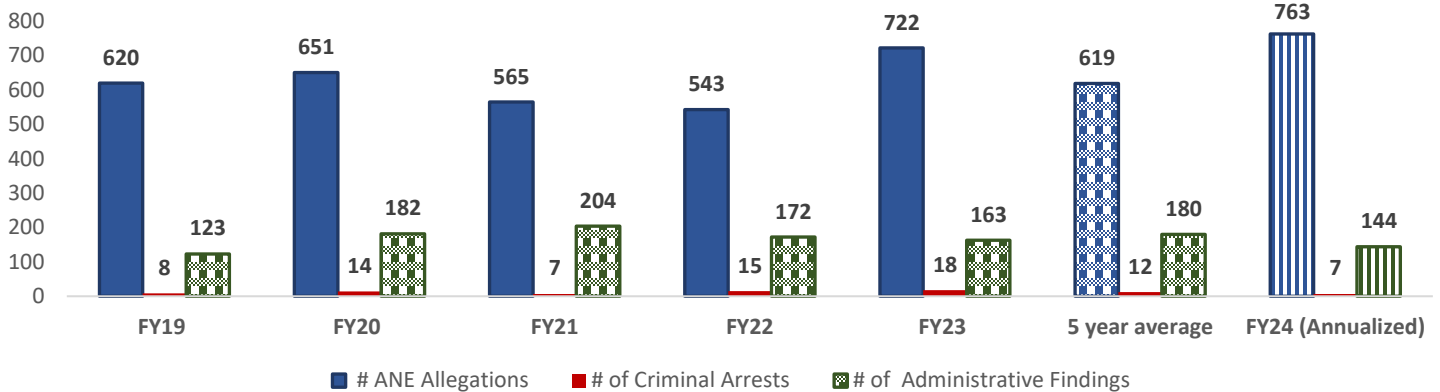
Commissioner Gary Kocher, M.D.
Secretary

SCDDSN Incident Management Report 5-year trend data DRAFT

for Community-Based Services (Includes Residential & Day Service Settings) Thru 3/31/2024

| Allegations of Abuse, Neglect, Exploitation | FY19 | FY20 | FY21 | FY22 | FY23 | 5 YEAR Average | FY24 Annualized (Thru Q3) |
|--|------|------|------|------|------|----------------|---------------------------|
| # of Individual ANE Allegations | 620 | 651 | 565 | 543 | 722 | 619 | 763 (572) |
| # of ANE Incident Reports (One report may involve multiple allegations) | 415 | 436 | 388 | 389 | 511 | 430 | 556 (417) |
| Rate per 100 | 9.6 | 11.8 | 10.9 | 9.3 | 12.1 | 10.8 | 11.3 |
| # ANE Allegations resulting in Criminal Arrest | 8 | 14 | 7 | 15 | 18 | 12 | 7 (5) |
| # ANE Allegations with Administrative Findings from DSS or State Long-Term Care Ombudsman | 123 | 182 | 204 | 172 | 163 | 169 | 144 (108) |

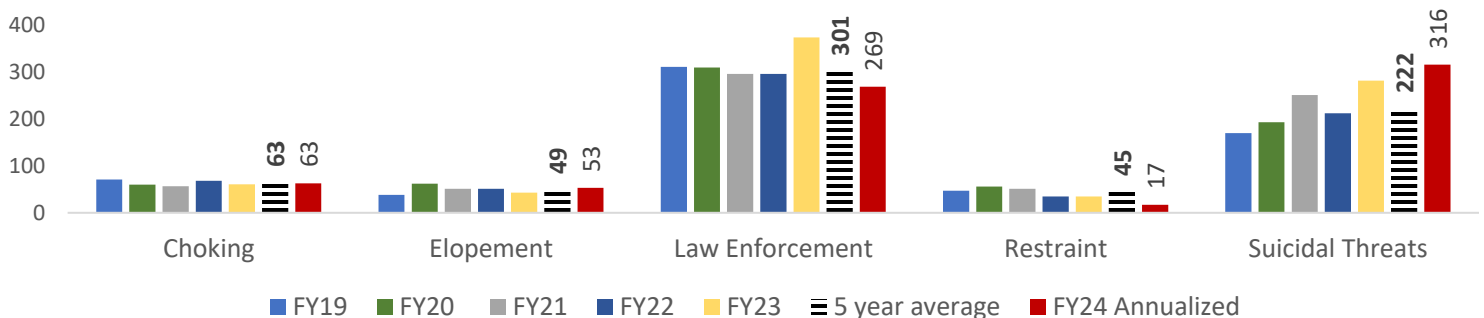
ANE Allegations: Comparison to Arrest Data & Administrative Findings



There was 1 ANE Report for FY24Q2 involving a child under the age of 18 in a Community Setting. All other reports were for adults.

| Critical Incident Reporting | FY19 | FY20 | FY21 | FY22 | FY23 | 5 YEAR Average | FY24 Annualized (Thru Q3) |
|---|------|------|------|------|------|----------------|---------------------------|
| # Critical Incidents | 916 | 982 | 974 | 1245 | 1265 | 1076 | 1304 (978) |
| Rate per 100 | 9.6 | 11.8 | 10.9 | 15.4 | 13.2 | 12.2 | 13.6 |
| # Choking Events | 71 | 65 | 57 | 68 | 61 | 64 | 63 (47) |
| # Law Enforcement Calls | 311 | 310 | 296 | 296 | 292 | 301 | 269 (202) |
| # Suicidal Threats | 170 | 193 | 251 | 212 | 282 | 222 | 316 (237) |
| # Emergency Restraints or Restraints w/ Injury | 47 | 56 | 51 | 35 | 35 | 45 | 17 (13) |

5 Year Critical Incident Trend Report- Community Settings



8 Critical Incident Reports involving a child under the age of 18 have been reported in FY24 in a Community Setting.

| Death Reporting | FY19 | FY20 | FY21 | FY22 | FY23 | 5 YEAR Average | FY24 Annualized (Thru Q3) |
|---|------|------|------|------|------|----------------|---------------------------|
| # of Deaths Reported- Community Residential Settings | 78 | 86 | 130 | 102 | 95 | 98 | 105 (79) |
| Rate per 100 | 1.6 | 1.9 | 2.8 | 2.2 | 2.0 | 2.1 | 2.2 |

Report Date: 5/6/2024

Community-Based Incident Management Quarterly Reporting FY24Q3

For the third quarter in FY24, the reporting rates for ANE Allegations, Critical Incidents, and Death Reports are consistent with the prior annualized projections. While the FY24 numbers were initially higher at the first part of the year, the numbers have stabilized across all areas.

Abuse, Neglect, Exploitation (ANE)- Within the community-based service areas, DDSN averages about 50 individual reports and between 60-65 ANE allegations each month. About 25% to 30% result in Administrative Findings.

There have been five staff arrests related to ANE through the third quarter of FY24. Administrative Findings are most often due to dignity/respect or staffing/supervision related issues.

Critical Incidents- There have been 978 Critical Incidents reported in Community Settings through the end of March. We continue to have a decrease in the number of law enforcement calls, as compared to prior quarters.

Deaths- There have been 79 deaths reported in FY24.

Training:

DDSN is pleased to work with IntellectAbility to develop a new on-line training course related to abuse prevention and reporting allegations of ANE. The new training will include periodic knowledge checks/testing within the curriculum. This training is expected to be available later this summer. IntellectAbility has also made free training available to our providers for the “Fatal 5,” including prevention and treatment of individuals at risk for aspiration, dehydration, dysphagia, bowel obstructions, seizures, and sepsis.

DDSN has also partnered with The Council on Quality and Leadership (CQL) to offer free training on Person-Centered training, Personal Outcome Measures, promoting informed choices, and developing effective Human Rights Committees. There are 9 free webinars available over the coming months.

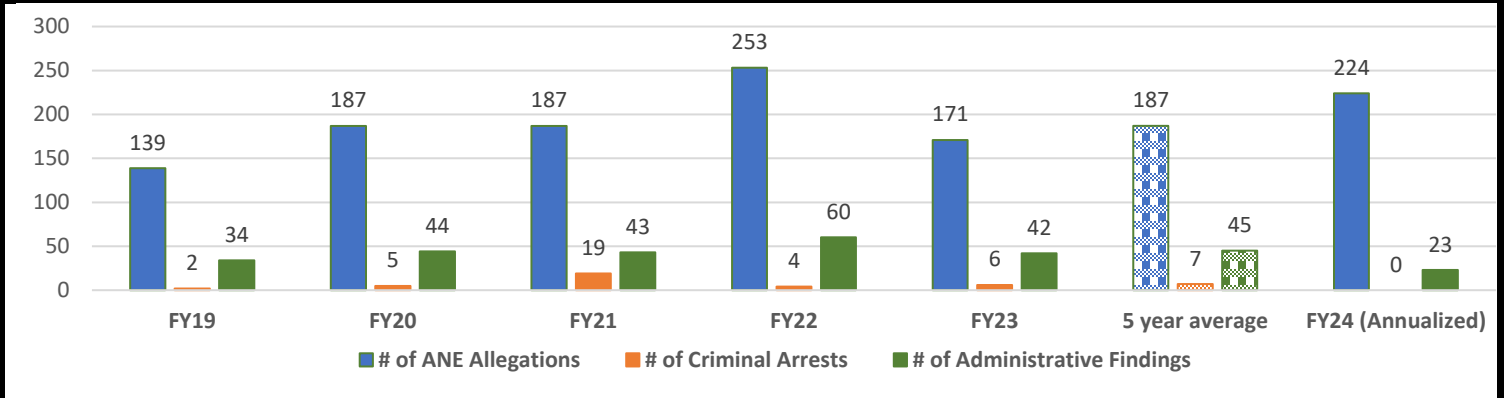
Our Quality Management team has also participate in the State Long-Term Care Ombudsman’s Office regional training to address prevention strategies and reporting of allegations. The sessions are intended to help improve the information provided within the reports and address corrective actions, including provider training for staff, policy and procedural concerns, and supervision adjustments.

The State Law Enforcement Division has also recently completed a series of regional trainings for DDSN and its contracted provider agencies. These sessions have been well-attended.

SCDDSN Incident Management Report 5-year trend data for Regional Centers Thru 3/31/2024

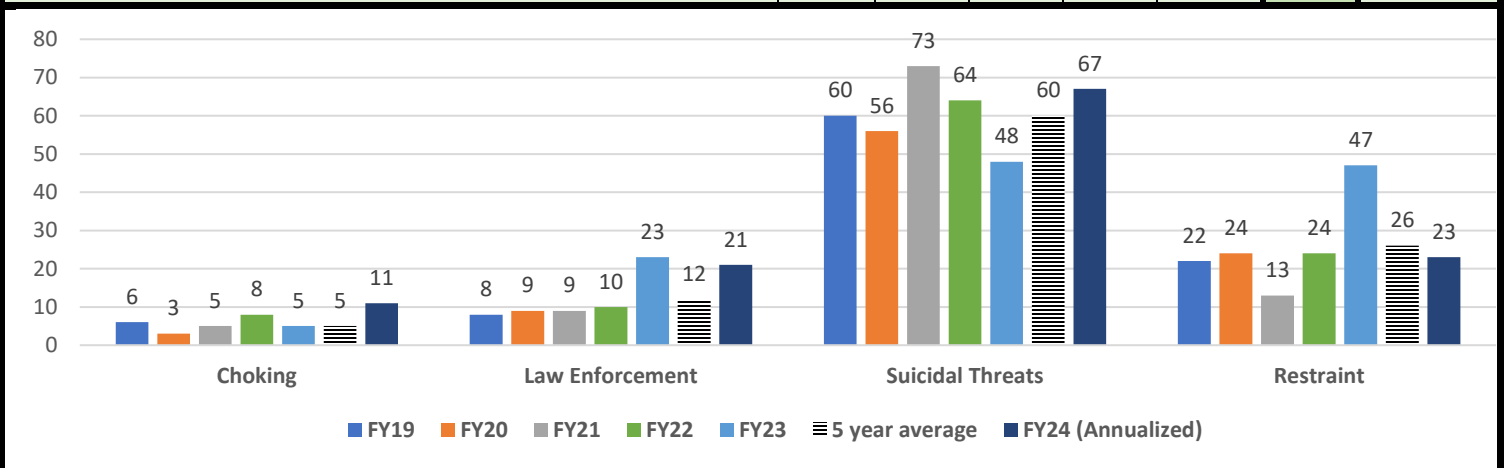
| Allegations of Abuse, Neglect, & Exploitation | FY19 | FY20 | FY21 | FY22 | FY23 | 5 YEAR Average | FY24 Annualized (Thru Q3) |
|---|------|------|------|------|------|----------------|---------------------------|
| # of Individual ANE Allegations | 139 | 187 | 187 | 253 | 171 | 187 | 224 (168) |
| # of ANE Incident Reports (One report may involve multiple allegations) | 102 | 136 | 138 | 167 | 138 | 136 | 153 (115) |
| Rate per 100 | 20.9 | 28.9 | 27.9 | 38.0 | 31.7 | 29.5 | 20.8 |
| # ANE Allegations resulting in Criminal Arrest | 2 | 5 | 19 | 4 | 6 | 7 | 0 (0) |
| # ANE Allegations with Administrative Findings from DSS or State Long-Term Care Ombudsman | 34 | 44 | 43 | 60 | 42 | 45 | 23 (17) |

ANE Allegations: Comparison to Arrest Data & Administrative Findings



There were 4 ANE reports for FY24 Q3 involving a minor.

| Critical Incident Reporting | FY19 | FY20 | FY21 | FY22 | FY23 | 5 YEAR Average | FY24 Annualized (Thru Q3) |
|--|------|------|------|------|------|----------------|---------------------------|
| # Critical Incidents | 132 | 135 | 124 | 160 | 171 | 144 | 172 (129) |
| Rate per 100 | 18.6 | 20.8 | 19.1 | 24.2 | 24.8 | 21.5 | 23.3 |
| # Choking Events | 6 | 3 | 5 | 8 | 5 | 5 | 11 (8) |
| # Law Enforcement Calls | 8 | 9 | 9 | 10 | 23 | 12 | 21 (16) |
| # Suicidal Threats | 60 | 56 | 73 | 64 | 48 | 60 | 67 (50) |
| # Emergency Restraints or Restraints w/ Injury | 22 | 24 | 13 | 24 | 47 | 26 | 23 (17) |



There were 0 Critical Incident Reports for FY24 Q3 involving minors. All reports were for adults.

| Death Reporting | FY19 | FY20 | FY21 | FY22 | FY23 | 5 YEAR Average | FY24 Annualized (Thru Q3) |
|---|------|------|------|------|------|----------------|---------------------------|
| # of Deaths Reported - Regional Centers | 33 | 22 | 48 | 36 | 21 | 32 | 24 (18) |
| Rate per 100 | 4.6 | 3.4 | 7.0 | 5.4 | 4.0 | 4.9 | 3.3 |

2024 Legislative Session Results

Regulations-

DDSN's regulations are now fully updated with the approval of 4 updated Articles this session. The newly updated regulations concerning licensing of facilities and programs will become law next week.

Budget-

DDSN had one of its three top priorities funded by the House, the fiscal manager request. The Senate funded an additional priority, the rental assistance program. The House removed that item in House 2.

We also received funding in our budget for lease payments at the Otarre Parkway building. In addition, the Department of Administration received non-recurring funds to pay for the move of Central Office to the Otarre Parkway building.

After taking a tour of Coastal Center, Sen Sean Bennett put a proviso in the agency budget calling for a comprehensive plan for residential build renovations at the Regional Centers. We look forward to producing that plan and submitting it for Joint Bond Review Committee approval in the new budget year.

Senate Bill 915-

Senate Bill 915 was approved in a very different version from the Senate. The bill was returned to the House from the Senate amended back to its original Senate form with some additional amendments. However, it did not come back in time for the bill to be non-concurred on the regular calendar. One house member objected to the House taking it up and it died for the legislative session before it could be placed on the Sine Die Resolution.

| | |
|---|-----------------------|
| FY24 SPENDING PLAN BUDGET - APPROVED | \$ 329,458,164 |
|---|-----------------------|

| YTD EXPENDITURES BY CATEGORY | EXPENDITURES THRU 4/30/2024 |
|--|--|
| 501000 - PERSONAL SERVICES - PAYROLL | \$ 63,239,646 |
| 502000 - CONTRACTUAL SERVICES | \$ 169,923,394 |
| 503000 - SUPPLIES AND MATERIALS | \$ 5,886,023 |
| 504000 - FIXED CHARGES AND CONTRIBUTIONS (RENT/LEASE) | \$ 3,498,271 |
| 505000 - TRAVEL | \$ 320,246 |
| 506000 - FIXED ASSETS (CAPITALIZED) | \$ 640,105 |
| 507000 - LAND & BUILDINGS | \$ 2,475,259 |
| 511000 - PUBLIC ASSISTANCE | \$ 6,706,156 |
| 513000 - EMPLOYER CONTRIBUTIONS - FRINGE BENEFITS | \$ 29,240,711 |
| 515000 - UTILITIES | \$ 1,626,656 |
| 517000 - ALLOCATIONS | \$ - |
| 518000 - AID TO SUBDIVISIONS (STATE AID) | \$ - |
| 520000 - FIXED ASSETS(NON-CAPITALIZED) | \$ 31,829 |
| TOTAL YTD EXPENDITURES | \$ 283,588,296 |
| % OF YTD EXPENDITURES | 86.08% |
| % OF SPENDING PLAN REMAINING | 13.92% |
| % OF FISCAL YEAR REMAINING | 16.67% |
| % DIFFERENCE - OVER (UNDER) BUDGETED EXPENDITURES | 2.74% |

| | |
|---|---------------|
| ITEMS NOT IN SPENDING PLAN (RECEIVED FUNDING APPROX, 9/30/2023) | |
| 561000 - SPECIAL OPERATIONS (LEGISLATIVE PASS THRU) | \$ 12,685,000 |

5-Year CPIP Plan: 2024 - 2025 - DRAFT

| Year 1 - (2024 - 2025) | | |
|-------------------------------|---|---------------------|
| CC: | Interior Renovations | \$2,000,000 |
| CC: | Hillside - Exterior Soffit Replacements and Building Envelope Repairs | \$245,000 |
| CC: | Retherm Electrical and Mechanical Upgrades | \$225,000 |
| CC: | Hillside - Drain Line Repairs | \$1,500,000 |
| CC: | Gymnasium - Chiller Replacement | \$250,000 |
| CC: | Building 310 - Renovations | \$3,500,000 |
| MC: | Interior Renovations | \$2,200,000 |
| MC: | Sequoia, Walnut, Cedar - Roof Replacements | \$1,500,000 |
| MC: | Bathroom Renovations (Mesquite, Sycamore, Magnolia, Oak) | \$850,000 |
| MC: | Chestnut - Renovations | \$3,500,000 |
| MC: | Midlands Center - Campus Wide Fire Alarm Replacement | \$650,000 |
| PD: | Interior Renovations | \$2,000,000 |
| PD: | Campus Fencing - Perimeter and Staff Parking areas | \$225,000 |
| PD: | Mulberry 303 and 307 - Renovations | \$2,400,000 |
| SC: | Saleeby Center - Generator Replacement Generator Replacement | \$500,000 |
| SC: | Saleeby Center - Complete Window Replacement | \$250,000 |
| SC: | West Wing - Renovations | \$1,000,000 |
| WC: | Interior Renovations | \$2,000,000 |
| WC: | Building 101, 107 & 108 - Renovations | \$5,000,000 |
| WC: | Hallet & Auditorium and Sloan - Roof Replacement | \$1,200,000 |
| State-Wide | Energy Management and Controls | \$650,000 |
| | | \$31,645,000 |

| Year 2 - (2025 - 2026) | | |
|-------------------------------|---|---------------------|
| CC: | Highlands 210 & 510 (Residential Side) - Renovations | \$4,200,000 |
| CC: | Highlands 210 Drain Line Repairs | \$600,000 |
| MC: | Juniper/Walnut - Generator Replacement | \$350,000 |
| MC: | Palm & Magnolia- Renovations | \$7,000,000 |
| PD: | Pecan 201 & 205 - Renovations | \$3,000,000 |
| PD: | Medical Services & Multi-purpose Building - Roof Replacements | \$300,000 |
| WC: | 102 and 104 Renovations | \$2,000,000 |
| WC: | Retherm Electrical and Mechanical Upgrades | \$225,000 |
| WC: | Building 204 - Generator Replacement | \$500,000 |
| WC: | Campus-Wide Fire Alarm Replacement | \$850,000 |
| WC: | Warehouse and Old Kitchen - Renovations | \$6,500,000 |
| WC: | Campus-Wide - Fiber Optics Replacement Relocation of Campus Hub | \$1,000,000 |
| | | \$26,525,000 |

| Year 3 - (2027 - 2028) | | |
|-------------------------------|--|---------------------|
| CC: | Centerview, Pool Building, & Gym Renovations | \$5,000,000 |
| CC: | Highlands 710, 810, 910 Renovations | \$3,500,000 |
| CC: | Highlands Developmental Building - Generator Replacement | \$350,000 |
| MC: | Willow & Juniper Renovations | \$7,000,000 |
| MC: | Gym - Roof and Fire Protection Upgrades | \$1,500,000 |
| MC: | Admin Building & Plaza - Roof Replacements | \$450,000 |
| MC: | Chestnut & Program Building Generator Replacement | \$350,000 |
| PD: | Cafeteria and Warehouse - Roof Replacement and Cafeteria Renovations | \$950,000 |
| PD: | Mulberry 301 & 302 | \$2,400,000 |
| SC: | Saleeby Center - Complete Fire Alarm Replacement | \$250,000 |
| WC: | Building 106 & 110 - Renovations | \$2,000,000 |
| WC: | Rear Property Line - Security Fence | \$1,000,000 |
| WC: | Dorm 102 & 104, 103 & 105 - Generator Replacements | \$700,000 |
| SW: | Paving and Site Work | \$1,000,000 |
| SW: | State Wide Energy Management and Controls Upgrades | \$400,000 |
| | | \$26,850,000 |

5-Year CIP Plan: 2024 - 2025

Year 4 - (2028 - 2029)

| | | |
|-----|---|-------------|
| CC: | Maintenance Building - Renovations | \$1,500,000 |
| MC: | Mestique & Sycamore- Renovations | \$7,000,000 |
| MC: | Maintenance Building & Collaborative A - Roof Replacement | \$1,500,000 |
| PD: | Pecan 203 & 204 | \$2,500,000 |
| PD: | Medical Services - Roof Replacement | \$20,000 |
| PD: | Work Activity Center - Roof Replacement | \$200,000 |
| PD: | Mulberry Dorms - Bathroom Renovations | \$850,000 |
| SC: | Saleeby Center - Parking Lot Resurfacing | \$500,000 |
| SC: | Center Wing - Renovations | \$3,000,000 |
| SC: | Handrails and wall protection | \$275,000 |
| WC: | Building 204 Renovations | \$2,000,000 |
| WC: | Demo Warehouse and Old Kitchen Buildings | \$2,500,000 |
| WC: | Chapel Roof Replacement | \$350,000 |

\$22,195,000

Year 5 - (2029 - 2030)

| | | |
|-----|--|-------------|
| CC | Interior Renovations | \$2,000,000 |
| CC: | Highlands Developmental Building - Renovations | \$2,000,000 |
| MC: | Interior Renovations | \$2,000,000 |
| MC: | Palmetto & Oak - Renovations | \$7,000,000 |
| PD: | Interior Renovations | \$2,000,000 |
| PD: | Mulberry 305 & 306 Renovations | \$2,400,000 |
| WC: | Interior Renovations | \$2,000,000 |
| WC: | Building 207 & 209 Renovations | \$2,400,000 |

\$21,800,000

5-YEAR TOTAL = \$129,015,000

| Year-1 (2024 - 2025) Summary | | |
|------------------------------|--|--------------------|
| CC: | Interior Renovations | \$2,000,000 |
| | Project scope is to facilitate minor construction projects of Coastal Center dorms to include but not limited to painting, flooring replacements, ceiling replacements, bathroom renovations, and other interior renovations | |
| CC: | Hillside - Exterior Soffit Replacements and Building Envelope Repairs | \$245,000 |
| | Project scope includes soffit renovations and building envelope repairs at the Hillside Dorm. Original wood soffits to be removed and replaced with new aluminum soffit material. Building envelope repairs will consist of repairs to the building existing trim work and brick facade. | |
| CC: | Retherm Electrical and Mechanical Upgrades | \$225,000 |
| | Project scope includes the modification of electrical and mechanical systems at thirteen campus buildings to accept the installation of new retherm equipment. | |
| CC: | Hillside - Drain Line Repairs | \$1,500,000 |
| | Project scope includes the scoping, cleaning, and epoxy lining of existing drain lines at the Hillside Dorms. | |
| CC: | Gymnasium - Chiller Replacement | \$250,000 |
| | Project scope includes the replacement of HVAC equipment and associated mechanical and electrical modifications for the Coastal Center Gym. | |
| CC: | Building 310 - Renovations | \$3,500,000 |
| | Project scope includes the complete exterior and interior renovation of Coastal Center - Highlands 310. Exterior renovations to include building envelope upgrades and repairs. Interior renovations to include complete demolition and replacement of all finishes through out the building as well as electrical, mechanical, plumbing and life safety upgrades. | |
| MC: | Interior Renovations | \$2,200,000 |
| | Project scope is to facilitate minor construction projects of Midlands Center dorms to include but not limited to painting, flooring replacements, ceiling replacements, bathroom renovations, gymnasium flooring, and other interior renovations | |
| MC: | Sequoia, Walnut, Cedar - Roof Replacements | \$1,500,000 |
| | Project scope includes the complete roof replacements of three separate buildings at Midlands Center. Existing roofs consist of approx. 39,000 sqft of low-sloped bitumen and sloped shingle roofing. | |
| MC: | Bathroom Renovations (Mesquite, Sycamore, Magnolia, Oak) | \$850,000 |
| | Project scope includes the complete renovation of all four resident bathrooms at four separate Midlands Center Dorms. Renovations include demo and replacement of all fixtures and finishes. | |
| MC: | Chestnut - Renovations | \$3,500,000 |
| | Project scope includes the complete exterior and interior renovation of the Chestnut dorm at Midlands Center. Exterior renovations to include building envelope upgrades and repairs. Interior renovations to include complete demolition and replacement of all finishes through out the building as well as electrical, mechanical, plumbing and life safety upgrades. | |
| MC: | Midlands Center - Campus Wide Fire Alarm Replacement | \$650,000 |
| | Project scope includes the complete replacement of the campus wide fire alarm system at Midlands Center. Head annunciator panel to be replaced as well as complete system replacement in all campus buildings. | |
| SC: | Saleeby Center - Generator Replacement Generator Replacement | \$500,000 |
| | Project scope includes the replacement of the Saleeby Centers 275 kW generator that provides backup emergency power for East and West Wings. | |
| SC: | Saleeby Center - Complete Window Replacement | \$250,000 |
| | Project scope includes replacement of all exterior windows at Saleeby Center (approx. 210 windows). | |
| SC: | West Wing - Renovations | \$1,000,000 |
| | Project scope includes the interior renovations of the West Wing at Saleeby Center. Interior renovations to include complete demolition and replacement of all finishes through out the building as well as electrical, mechanical, plumbing and life safety upgrades. | |
| PD: | Interior Renovations | \$2,000,000 |
| | Project scope is to facilitate minor construction projects of Midlands Center dorms to include but not limited to painting, flooring replacements, ceiling replacements, bathroom renovations, and other interior renovations | |
| PD: | Campus Fencing - Perimeter and Staff Parking areas | \$225,000 |
| | Project scope includes the replacement of the existing campus perimeter fence along the backside of campus. The scope also includes security fencing and access gate for a newly established employee parking lot. | |

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| PD: | Mulberry 303 and 307 - Renovations | \$2,400,000 |
| | Project scope includes the complete exterior and interior renovation of two separate dorms at Pee Dee Center. Exterior renovations to include building envelope upgrades and repairs. Interior renovations to include complete demolition and replacement of all finishes through out the building as well as electrical, mechanical, plumbing and life safety upgrades. | |
| WC: | Interior Renovations | \$2,000,000 |
| | Project scope is to facilitate minor construction projects of Whitten Center dorms to include but not limited to painting, flooring replacements, ceiling replacements, bathroom renovations, and other interior renovations. | |
| WC: | Building 101, 107 & 108 - Renovations | \$5,000,000 |
| | Project scope includes the complete exterior and interior renovation of three separate dorms at Whitten Center. Exterior renovations to include building envelope upgrades and repairs. Interior renovations to include complete demolition and replacement of all finishes through out the building as well as electrical, mechanical, plumbing and life safety upgrades. | |
| WC: | Hallet & Auditorium and Sloan - Roof Replacement | \$1,200,000 |
| | Project scope includes the complete roof replacements of two separate buildings at Whitten Center. Existing roofs consist of approx. 42,000 sqft of low-sloped modified bitumen roofing. | |
| SW: | State-Wide Energy Management and Controls | \$650,000 |
| | Project scope includes upgrading HVAC and generator controls for campus buildings at all Regional Centers. New hardware will allow for remote monitoring and controls of campus equipment. | |
| | | \$31,645,000 |