

# **SOUTH CAROLINA COMMISSION ON DISABILITIES AND SPECIAL NEEDS**

## **MINUTES**

July 18, 2013

The South Carolina Commission on Disabilities and Special Needs met on Thursday, July 18, 2013, at 10:30 a.m. at the Department of Disabilities and Special Needs Central Office, 3440 Harden Street Extension, Columbia, South Carolina.

The following were in attendance:

### COMMISSION

#### Present:

Fred Lynn, Chairman  
Christine Sharp, Vice Chairman  
Katherine Davis  
Katherine Finley  
Deborah McPherson  
Eva Ravenel

#### Absent:

Harvey Shiver, Secretary

### DDSN Administrative Staff

Dr. Buscemi, State Director; Mrs. Susan Beck, Associate State Director, Policy; Mr. David Goodell, Associate State Director, Operations; Mr. Tom Waring, Associate State Director, Administration; Mrs. Tana Vanderbilt, General Counsel (For other Administrative Staff see Attachment 1 – Sign In Sheet).

### Guests

(See Attachment 1 Sign-In Sheet)

### Coastal Regional Center (via videoconference)

(See Attachment 2 Coastal Regional Center Sign-In Sheet)

### Pee Dee Regional Center (via videoconference)

(No one in Attendance)

### Whitten Regional Center (via videoconference)

(See Attachment 4 Whitten Center Regional Center Sign-In Sheet)

### York County DSN Board (via videoconference)

(See Attachment 5 York County Sign-In Sheet)

News Release of Meeting

Chairman Fred Lynn called the meeting to order and Commissioner Christine Sharp read a statement of announcement about the meeting that had been mailed to the appropriate media, interested persons, and posted at the Central Office and on the website in accordance with the Freedom of Information Act.

Invocation

Commissioner Katherine Davis gave the invocation.

Adoption of the Agenda

The Commission adopted the July 18, 2013 Meeting Agenda by unanimous consent. (Attachment A)

Approval of the Minutes of the June 20, 2013 Meeting

The Commission approved the minutes of the June 20, 2013 Commission Meeting as corrected by unanimous consent.

Public Input

Mrs. Mary Leitner spoke representing herself and a group/organization.

Report from DSN Boards

Mr. Jimmy Burton spoke on behalf of the SC Human Service Providers Association.

Commissioners' Update

Commissioners Christine Sharp, Eva Ravenel, Deborah McPherson, Katherine Finley and Fred Lynn spoke of events and meetings that they attended and shared news of upcoming events in their district.

Waiting Lists

Mrs. Susan Beck provided a handout and presentation discussing the movement of waiver waiting lists interpretation guide and the planned rotation of monthly Commission reports on quarterly waiting list progress. The critical list updates will be provided monthly. Mrs. Beck reported that 925 new waiver slots have been awarded for FY 2013 and 1,050 total slots awarded for FY 2012 with a total of 1,975 for a two year timeframe. (Attachment B)

### Policy Committee Report

Commissioner Deborah McPherson, Chairman of the Policy Committee, gave a report of the Policy Committee Meeting held prior to today's Commission Meeting. She stated the consensus of the Committee is to not make any changes to the five Commission Policies. She also reported that it was recommended that if there are substantial changes to directives and standards the Commission should be able to review them approximately two weeks prior to a Commission Meeting. Commissioner McPherson made the motion to approve the five Commission policies currently in place with cosmetic changes. The motion was seconded and passed.

### Golden Palmetto Award

Ms. Lois Park Mole presented a recommendation for the 2012 Golden Palmetto Award which is given annually to a county in South Carolina that has best demonstrated exemplary support of citizens with disabilities and special needs during the previous year. Ms. Mole stated that both Newberry and Fairfield County did exceptional jobs in their support of citizens with disabilities and special needs. Commissioner Eva Ravenel made the motion to accept the recommendation to award both Newberry County and Fairfield County the 2012 Golden Palmetto Award. The motion was seconded and passed. Chairman Fred Lynn will present the award August 5, 2013 at the South Carolina Association of Counties' Annual Conference in Hilton Head.

### Consideration of Bids

Mr. Tom Waring presented information for Commission approval on the bid for renovations of the Pecan Dorms of the Pee Dee Center. Discussion followed. On motion of Commissioner Katherine Davis, seconded and passed, the Commission approved to accept the recommendation to award the contract to the lowest bidder, Carolina Construction, Inc. of Cheraw, South Carolina, to include the base bid and alternates number one, two and three in the amount of \$132,725.000 and to send out for re-bidding if the lowest bidder is determined non-responsible. (Attachment C)

Mr. Waring presented information for Commission approval on the bid for upgrades to the kitchen building at the Coastal Center. Discussion followed. On motion of Commissioner Deborah McPherson, seconded and passed, the Commission approved to accept the recommendation to award the contract to the lowest bidder, Emory J. Infinger & Associates Construction Co., of Charleston, South Carolina, in the amount of \$79,800.00 and to award to the second lowest bidder should the lowest bidder be determined non-responsible. (Attachment D)

Mr. Waring stated the bid to replace the HVAC at the Whiten Center Chapel was originally scheduled to be presented for consideration at today's Commission Meeting, however, discovery of issues delayed the bid. Bids will be received July 25, 2013. Since the Chapel is not functioning presently and is

used for many activities, Mr. Waring would like to request review and approval prior to the August Commission Meeting. Dr. Buscemi recommended the Commission conduct a teleconference meeting compliant with FOIA for the sole purpose of approving the bid. The Commission agreed to Dr. Buscemi's recommendation.

### Targeted Case Management

Mr. Tom Waring gave an update on TCM activity. Mr. Waring also provided charts discussing the minutes logged and payment to providers versus revenue generated. He reported that June activity of service coordination is down somewhat from the previous months. The decrease could be from the change in the definition of home visits and waiver budget rollovers. Mr. Waring stated there are many uncertainties where service coordination is going with the main concern of the \$47 rate for 15 minute of service. Mr. Waring stated DDSN is working on issues with DHHS and DDSN needs to obtain more information so it can be shared with our provider network. Dr. Buscemi added that the \$47 per 15 minute rate is on par with our sister agencies. DDSN and DHHS are still in discussion regarding the \$47 versus \$27 rate as it has a negative impact on DDSN's financial stability and to our service delivery system. (Attachment E)

### State Director's Report

Dr. Buscemi stated the Affordable Care Act Statewide Conference scheduled to take place in July has been canceled and tentatively scheduled for sometime in January. The delay is due to the Federal government's decision to delay the next phase of the Affordable Care Act.

Dr. Buscemi spoke of the recent agreed-upon procedures audit conducted by the Office of the State Auditor. Nine areas were looked at with no findings. This speaks very well of the agency and specifically of Mr. Martin Taylor and his staff.

Dr. Buscemi stated DHHS informed DDSN a few months ago that they would be conducting an audit of DDSN systems and yesterday sent the scope of objectives of the audit. Dr. Buscemi added that she will send the objectives to the Commission and the provider network in the next few days.

Dr. Buscemi reported that the DHHS audit of DDSN's oversight of the Greenville County DSN Board is in the very final stages and should be released soon. A copy will be provided upon the release.

Dr. Buscemi reported the LAC audit objectives have been received which were previously provided to Commission Members. A final report is expected in March 2014.

Dr. Buscemi stated an issue regarding Certificate of Needs has been in the news lately. She stated this issue does not impact DDSN. The only area it would impact is if we were developing or expanding new ICF beds. DDSN has not added ICF beds in years and does not intend to so in the future.

Executive Session

On motion of Commissioner Christine Sharp, seconded and passed, the Commission entered into Executive Session to receive legal advice.

Enter into Public Session

The Commission entered into Public Session. It was noted that no action was taken in the Executive Session.

Next Regular Meeting Date

Chairman Fred Lynn announced the next regular Commission Meeting is scheduled for Thursday, August 15, 2013 with the starting time to be determined.

Adjournment

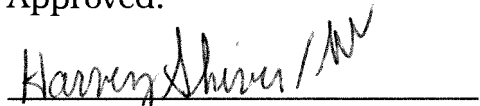
With no further business, Chairman Fred Lynn adjourned the meeting.

Submitted by,



Sandra J. Delaney

Approved:



Commissioner Harvey Shiver  
Secretary

SC COMMISSION ON DISABILITIES AND  
Commission Meeting

Attachment 1

July 18, 2013

Guest Registration Sheet

**(PLEASE PRINT)** Name and Organization

1. RICHARD WNEIC
2. JAY ALTMAN Chester - Lancaster
3. Nancy McCovick P+A
4. Jahil Kapoor DHHS
5. Beth Bunge Bright Start
6. Meghan Troubridge Center for Disability Resources
7. Mary Lentell REDSNB
8. Jimmy Burt Burt Center
9. KATHLEEN ROBERTS WHITEWATER PARENTS CLUB
10. Keann Johnston SCHSP
11. Janet Print SCDDSN
12. Lori Marks SCDDSN
13. Heather Joy BIASC
14. W.C. Hoedter Family Connection SC.
15. Dean Ryan Colleton County BDSN
16. Courtney Phillips LAC
17. Mike Keith Marion-Dillon DSN
18. Diane Emby SC SCIA
19. Thord Cogger ICC BDSN
20. LINDA VELDHEER DDSN



SC COMMISSION ON DISABILITIES AND S  
Commission Meeting  
July 18, 2013

Attachment 2

**Guest Registration Sheet**

**(PLEASE PRINT)** Name and Organization

1. Gloria M. James Bamberg Co. DSN Bd,
2. HARRIS CAPPS PGA & VOR
3. Rufus Brink III DDSN - District II
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SC COMMISSION ON DISABILITIES AND :  
Commission Meeting  
July 18, 2013

Attachment 4

**Guest Registration Sheet**

**(PLEASE PRINT)** Name and Organization

1. John King DDSN
2. Pat Fagan DDSN
3. Jennifer Brooks NCDSNB
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SC COMMISSION ON DISABILITIES AND S  
Commission Meeting  
July 18, 2013

Attachment 5

**Guest Registration Sheet**

**(PLEASE PRINT)** Name and Organization

1. Michelle Shaffer YCBDSN

2. JANICE FAWLER YCBDSN

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**SOUTH CAROLINA COMMISSION ON DISABILITIES AND SPECIAL NEEDS**

**A G E N D A**

**South Carolina Department of Disabilities and Special Needs  
3440 Harden Street Extension  
Conference Room 251  
Columbia, South Carolina**

**July 18, 2013**

**10:30 A.M.**

1. Call to Order *Chairman Fred Lynn*
2. Welcome - Notice of Meeting Statement *Commissioner Harvey Shiver*
3. Invocation *Commissioner Katherine Davis*
4. Introduction of Guests
5. Adoption of Agenda
6. Approval of the Minutes of the June 20, 2013 Meeting
7. Public Input
8. Report from DSN Boards *Mr. Jimmy Burton*
9. Commissioners' Update *Commissioners*
10. Business:
  - A. Waiting Lists *Mrs. Susan Beck*
  - B. Policy Committee Report *Commissioner Deborah McPherson*  
Discussion/Approval of Commission Policies
  - C. Golden Palmetto Award *Ms. Lois Park Mole*
  - D. Consideration of Bids *Mr. Tom Waring*
    - *Pee Dee Center - Pecan Dorms Toilet Room Renovations and Loading Dock Repairs*
    - *Coastal Center - Upgrades to Kitchen Building Ceilings/Windows and Doors*
  - E. Targeted Case Management *Mr. Tom Waring*
11. State Director's Report *Dr. Beverly Buscemi*
12. Executive Session
13. Next Regular Meeting Date (August 15, 2013)
14. Adjournment

**PLEASE SILENCE CELL PHONES DURING THE MEETING. THANK YOU.**

**South Carolina Department of Disabilities and Special Needs**

**Waiting List Updates**

**Movement of Waiver Waiting Lists Interpretation Guide**

1. Column 2: For the given time period, # of slots were awarded to new consumers.
2. Column 3: As of the last date of this period, the next person awarded a slot was # on the waiting list as of July 1, 2012.
3. In general, some individuals on the waiting list were not able to be located, no longer wanted the slot or have been served some other way and so the list has moved more than the designated # of slots awarded when these individuals were removed from the list.

**Planned Rotation of Monthly Commission Reports on Quarterly Waiting List Progress**

July: 2013 Annual Report

August: Community Supports

September: Pervasive Developmental Disorder

October: Head and Spinal Cord Injury and Intellectual Disability/Related Disability

\*Critical list updates will be provided monthly

**MOVEMENT OF WAIVER WAITING LISTS:  
ANNUAL REPORT FOR FISCAL YEAR 2013  
(JULY 1, 2012 TO JUNE 30, 2013)**

<b>WAIVER WAITING LIST</b>	<b>SLOTS AWARDED (new awards)</b>	<b>NEXT PERSON TO BE AWARDED A SLOT ON THE WAITING LIST WAS THIS NUMBER ON JULY 1, 2012</b>
COMMUNITY SUPPORT	422	467
PERVASIVE DEVELOPMENT DISORDER	407	399
HEAD AND SPINAL CORD INJURY	32	41
INTELLECTUAL DISABILITY/RELATED DISABILITY	64	50
TOTAL FISCAL YEAR 2013	925	957

**FISCAL YEAR TOTALS:  
MOVEMENT OF WAIVER WAITING LISTS**

<b>WAIVER WAITING LIST</b>	<b>SLOTS AWARDED (new awards)</b>	<b>NEXT PERSON TO BE AWARDED A SLOT ON THE WAITING LIST WAS THIS NUMBER ON JULY 1, 2012</b>
TOTAL FISCAL YEAR 2012 (July 1, 2011 to June 30, 2012)	1,050	1,350
TOTAL FISCAL YEAR 2012 and 2013 (2 YEAR TOTAL)	1,975	2,307

South Carolina Department Of Disabilities Special Needs  
 Critical List Activity For 7/1/2012 Through 6/30/2013

	As Of 7/1/2012	Added During The Period	Removed During The Period	As Of 6/30/2013
	-----	-----	-----	-----
Coastal	6	61	63	4
Midland	24	70	79	15
Pee Dee	5	42	40	7
Piedmont	15	80	76	19
	-----	-----	-----	-----
Total:	50	253	258	45
	=====	=====	=====	=====

**South Carolina Department Of Disabilities & Special Needs**

<b>Community Waiting List</b>			
	<b>6/30/11</b>	<b>6/30/12</b>	<b>6/30/13</b>
<b>Critical</b>	31	50	45
<b>Priority One</b>	327	321	297
<b>Other</b>	1654	1677	1679
<b>Total</b>	1981	1998	1976
<b>Day Supports Waiting List</b>			
	<b>6/30/11</b>	<b>6/30/12</b>	<b>6/30/13</b>
<b>Day Program (Center Based)</b>	970	987	968
<b>Job Coach</b>	174	183	175
<b>Other</b>	179	182	175
<b>Total - Unduplicated</b>	1264	1288	1259
<b>Regional Centers Waiting List</b>			
	<b>6/30/11</b>	<b>6/30/12</b>	<b>6/30/13</b>
<b>Priority One</b>	0	1	1
<b>Other</b>	24	23	21
<b>Total</b>	24	24	22
<b>Intellectual Disability/Related Disabilities (ID/RD) Waiver Waiting List</b>			
	<b>6/30/11</b>	<b>6/30/12</b>	<b>6/30/13</b>
<b>ID/RD – Critical</b>	0	0	0
<b>Autism - Critical</b>	0	0	0
<b>Total – Critical</b>	0	0	0
<b>ID/RD – Regular</b>	2080	2726	3399
<b>Autism – Regular</b>	460	614	856
<b>Total - Regular</b>	2540	3340	4255
<b>Total</b>	2540	3340	4255
<b>Head &amp; Spinal Cord Injury (HASCI) Waiver Waiting List</b>			
	<b>6/30/11</b>	<b>6/30/12</b>	<b>6/30/13</b>
<b>HASCI - Critical</b>	0	0	0
<b>HASCI - Regular</b>	448	393	385
<b>Total</b>	448	393	385
<b>Pervasive Developmental Disorder (PDD) Waiver Waiting List</b>			
	<b>6/30/11</b>	<b>6/30/12</b>	<b>6/30/13</b>
<b>Total</b>	568	812	1009
<b>Community Supports Waiver Waiting List</b>			
	<b>6/30/11</b>	<b>6/30/12</b>	<b>6/30/13</b>
<b>Total</b>	3015	3233	3787

# Waiting List Update

SC DDSN

Commission Report



# Movement of Waiver Waiting Lists

<b>WAIVER WAITING LIST</b>	<b>SLOTS AWARDED (new awards)</b>	<b>NEXT PERSON TO BE AWARDED A SLOT ON THE WAITING LIST WAS THIS NUMBER ON JULY 1, 2012</b>
<b>TOTAL FISCAL YEAR 2012 (July 1, 2011 to June 30, 2012)</b>	<b>1,050</b>	<b>1,350</b>
<b>TOTAL FISCAL YEAR 2013 (July 1, 2012 to June 30, 2013)</b>	<b>925</b>	<b>957</b>
<b>TOTAL FISCAL YEAR 2012 and 2013 (2 YEAR TOTAL)</b>	<b>1,975</b>	<b>2,307</b>

# Fiscal Year 2013 Totals at Year End

Waiting List	Total at Fiscal Year End
Community	1,976
Day Supports (Unduplicated)	1,259
Regional Centers	22
Intellectual Disability/Related Disability	4,255
Head and Spinal Cord Injury	385
Pervasive Developmental Disorder	1,009
Community Supports	3,787

**CONSIDERATION OF BIDS**

**PEE DEE CENTER  
PECAN DORMS 203, 204, 205 – TOILET REOOM RENOVATIONS  
AND WAREHOUSE LOADING DOCK REPAIR**

**STATE PROJECT NO: J16-9852-(J)**

The project scope includes the reconfiguration of residential bathrooms into toilet rooms in Pee Dee Center Dorms 202, 203, 204, and 205. The work scope also includes replacement of damaged dock leveler devices at the Warehouse loading dock. Pecan Dorm toilet room modifications include new doors, flooring, wall finishes and ceiling finishes as well as plumbing work required for new fixture placement. Loading dock repairs include cutting out sections of existing loading docks slabs and replacing slabs, then installing EOD devices to embedded steel at concrete.

It is recommended that a contract be awarded to **Carolina Construction, Inc. of Cheraw, SC** to include the base bid and alternates number one, two, and three amount of **\$132,725.00**. While no problem is anticipated, permission is requested to award to the second low bidder should the low bidder be determined non-responsible.

**Base Bid One:           \$ 105,025.00**

**Alternate No. One:   \$ 22,000.00**

**Alternate No. Two:   \$ 3,950.00**

**Alternate No. Three: \$ 1,750.00**

**Contract Amount:   \$ 132,725.00**

**ATTACHMENT:** Bid Tabulation

**FUNDS:** Excess Debt Service

**BID DATE:** 07/09/13

**DATE:** 07/09/13


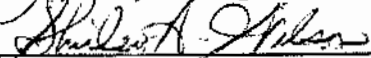
**PROJECT NO.:** J16-9852 (J)  
**PROJECT NAME:** Pee Dee Center  
**PROJECT DESCRIPTION:** PD Pecan Dorms Toilet Room Renovations & Loading Dock Repair  
**ARCHITECT/ENGINEER:** Goforth, Brown & Assoc.  
**BID DATE:** Tues., 7/9/13  
**TIME:** 3:00 PM  
**LOCATION:** SCDDSN, Central Office, Room 247

SCDDSN Engineering and Planning  
 3440 Harden St. Extension  
 Columbia, SC 29203  
 Phone: (803) 898-9794  
 Fax: (803) 898-9653



### BID TABULATION

#	CONTRACTOR NAME	BID SEC	Adden. No. 1	Adden. No. 2	BASE BID	ALTERNATE #1	ALTERNATE #2	ALTERNATE #3	TOTAL (ADD/DEDUCT)	SUBCONTRACTORS
1	Carolina Construction Cheraw, SC 29520	✓	✓	✓	\$105,025.00	\$ 22,000.00	\$3,950.00	\$1,750.00	\$132,725.00	Base Bid Plumbing: Jacob Plumbing Alternate #1 Plumbing: Jacob Plumbing
2	Gilbert-Fields Construction Florence, SC 29501	✓	✓	✓	\$186,302.00	\$ 46,363.00	\$ 17,156.00	\$5,756.00	\$255,577.00	Base Bid Plumbing: City Plumbing, Inc. Base Bid Plumbing: City Plumbing, Inc.
3										
4										
5										

  
 Joan Cooper, Project Manager  
  
 Witness

**CONSIDERATION OF BIDS**

**COASTAL CENTER  
UPGRADES TO KITCHEN BUILDING – CEILINGS, WINDOWS & DOORS**

**STATE PROJECT NO: J16-9851-(H)**

The project scope includes the replacement of aging doors and windows, and the replacement of damaged ceiling over the tray line preparation area in the Coastal Center Kitchen Building. Door and frame replacement consist of hollow metal frames and hollow metal and FRP doors. Window replacements shall be aluminum framed, fixed glass storefront windows. Ceiling replacement shall be with aluminum capped grid system and cleanable ceiling tiles. Lighting replacement and other miscellaneous electrical work is included.

It is recommended that a contract be awarded to **Emory J. Infinger & Associates Construction Co., Inc. of Charleston, SC** to include the base bid amount of **\$79,800.00**. While no problem is anticipated, permission is requested to award to the second low bidder should the low bidder be determined non-responsible.

**Base Bid:                   \$ 79,800.00**

**Contract Amount:       \$ 79,800.00**

**ATTACHMENT: Bid Tabulation**

**FUNDS: Excess Debt Service**

**BID DATE: 07/09/13**

**DATE: 07/09/13**

**PROJECT NO.:** J16-9851-(H)  
**PROJECT NAME:** Coastal Center  
**PROJECT DESCRIPTION:** Upgrades to Kitchen Bldg. - Ceilings/Windows & Doors  
  
**ARCHITECT/ENGINEER:** Goforth, Brown & Assoc.  
**QUOTE / BID DATE:** Tues., 7/9/13  
**TIME:** 2:00 PM  
**LOCATION:** SCDDSN, Central Office, Conf Room 247

SCDDSN Engineering and Planning  
 3440 Harden St. Extension  
 Columbia, SC 29203  
 Phone: (803) 898-9796  
 Fax: (803) 898-9653



**BID TABULATION**

	CONTRACTOR NAME	BID SEC	ADDENDUM NO.		BASE BID NO. 1	SUBCONTRACTORS
			1	2		
1	Emory J. Infinger & Assoc. Charleston, SC	√	√	√	\$79,800.00	Electrical Star Electric Co.
2	IPW Construction Group, LLC N. Charleston, SC 29418	√	√	√	\$104,176.00	Electrical Reserve Electric
3	M.C. Dean Charleston, SC	√	√	√	\$146,789.00	Electrical M.C. Dean
4	Church Creek Construction Charleston, SC 29407	√	√	√	\$123,687.00	Electrical Palmetto Electrical Contracting, LLC

\_\_\_\_\_  
 Joan Cooper, Project Manager

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 Witness

**SOUTH CAROLINA DEPARTMENT OF DISABILITIES AND SPECIAL NEEDS  
TARGETED CASE MANAGEMENT - JUNE 2013**

**Active Service Coordination - Level 1**

Total Minutes Logged	608,982	
Minutes Reportable - Medicaid Eligible - Not at Home	462,383	75.93%
Minutes Reportable - Medicaid Eligible - At Home	67,785	11.13%
Minutes - Non Reportable - Medicaid Eligible	42,955	7.05%
Minutes - Non Medicaid Eligible	35,859	5.89%
	<u>608,982</u>	<u>100.00%</u>

**Billable Minutes Based on Proposed Partial Units**

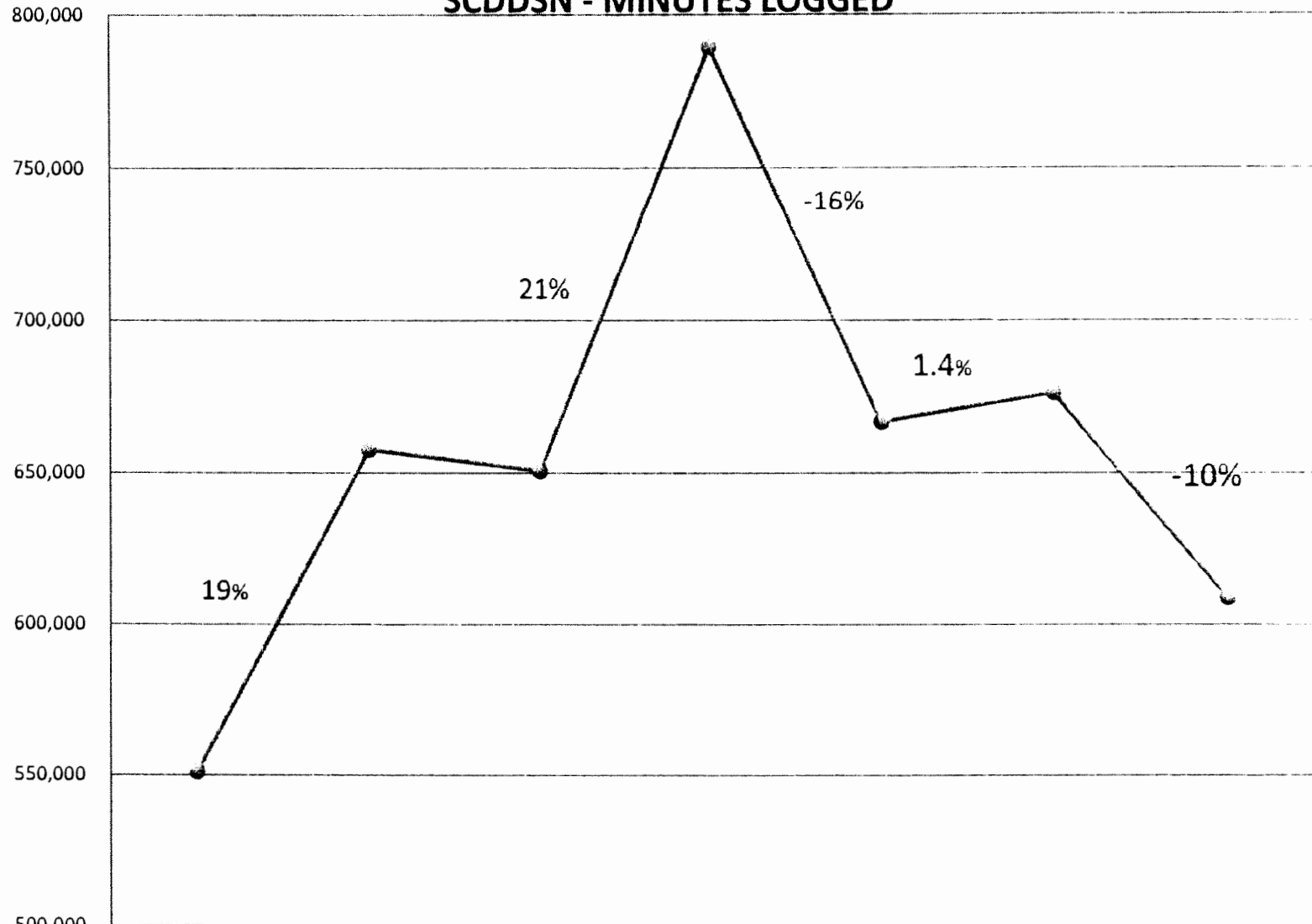
Estimated Billable Minutes - Not at Home	<u>462,383</u>	100.00%
Minutes Reportable - Medicaid Eligible - Not at Home	462,383	
Estimated Billable Minutes - At Home	<u>67,785</u>	100.00%
Minutes Reportable - Medicaid Eligible - At Home	67,785	

**Projected Revenue - June 2013**

Estimated Billable Units - Not at Home	31,669
Rate	<u>\$ 15</u>
Revenue	<u>\$ 475,035</u>
Estimated Billable Units - At Home	4,573
Rate	<u>\$ 20</u>
Revenue	<u>\$ 91,460</u>
<b>Total Projected June 2013 Revenue per New Payment Structure</b>	<b>\$ 566,495</b>
<b>Actual DDSN Payment to Service Providers for June 2013</b>	<b>\$ 1,285,047</b>
<b>Percentage of June 2013 Projected Revenue to Payments to Service Providers for June Services</b>	<b>44.08%</b>

Data as of July 15, 2013

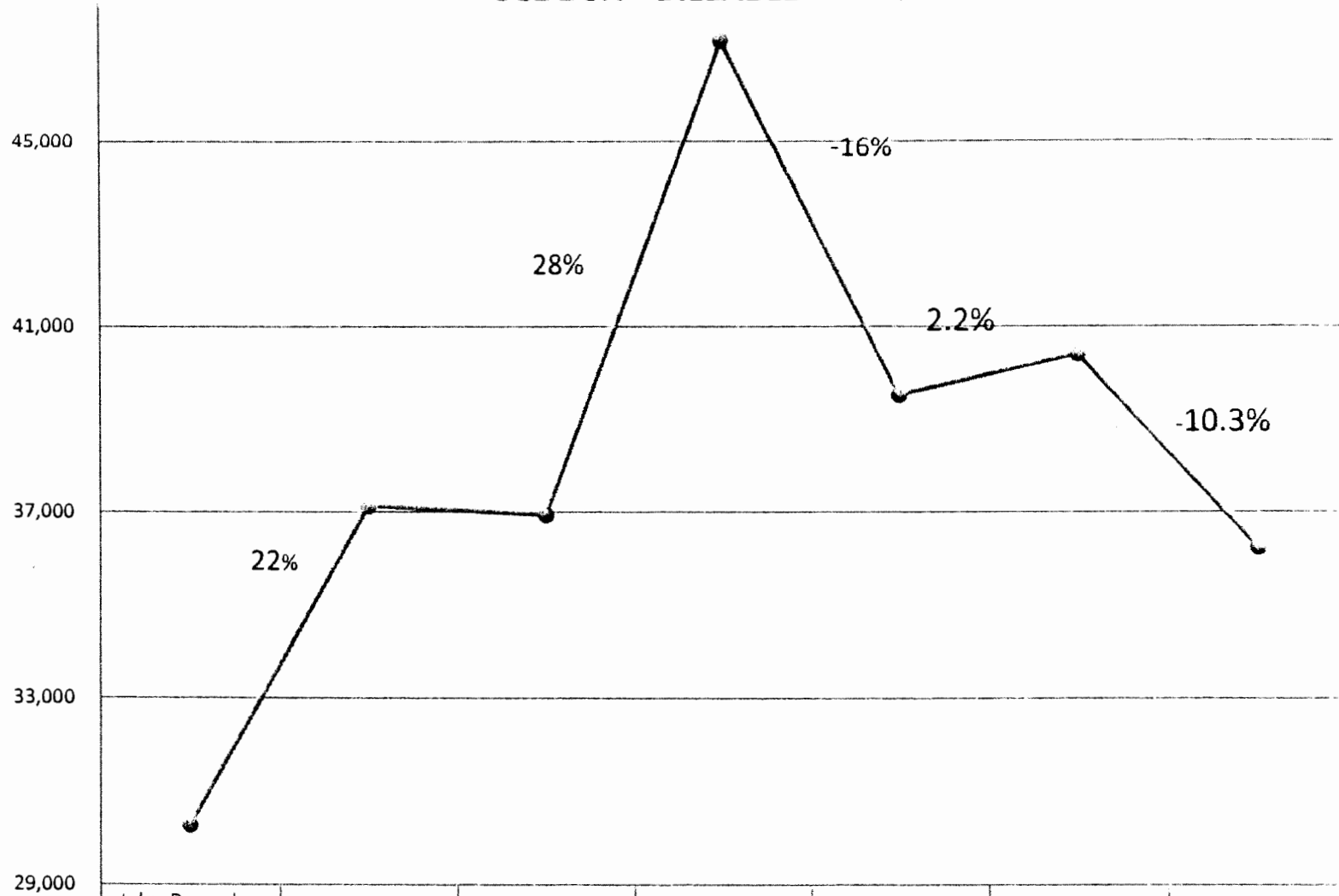
### SCDDSN - MINUTES LOGGED



	July - December (Average)	January	February	March	April	May	June
MINUTES LOGGED	551,106	657,812	650,812	789,680	667,025	676,423	608,982

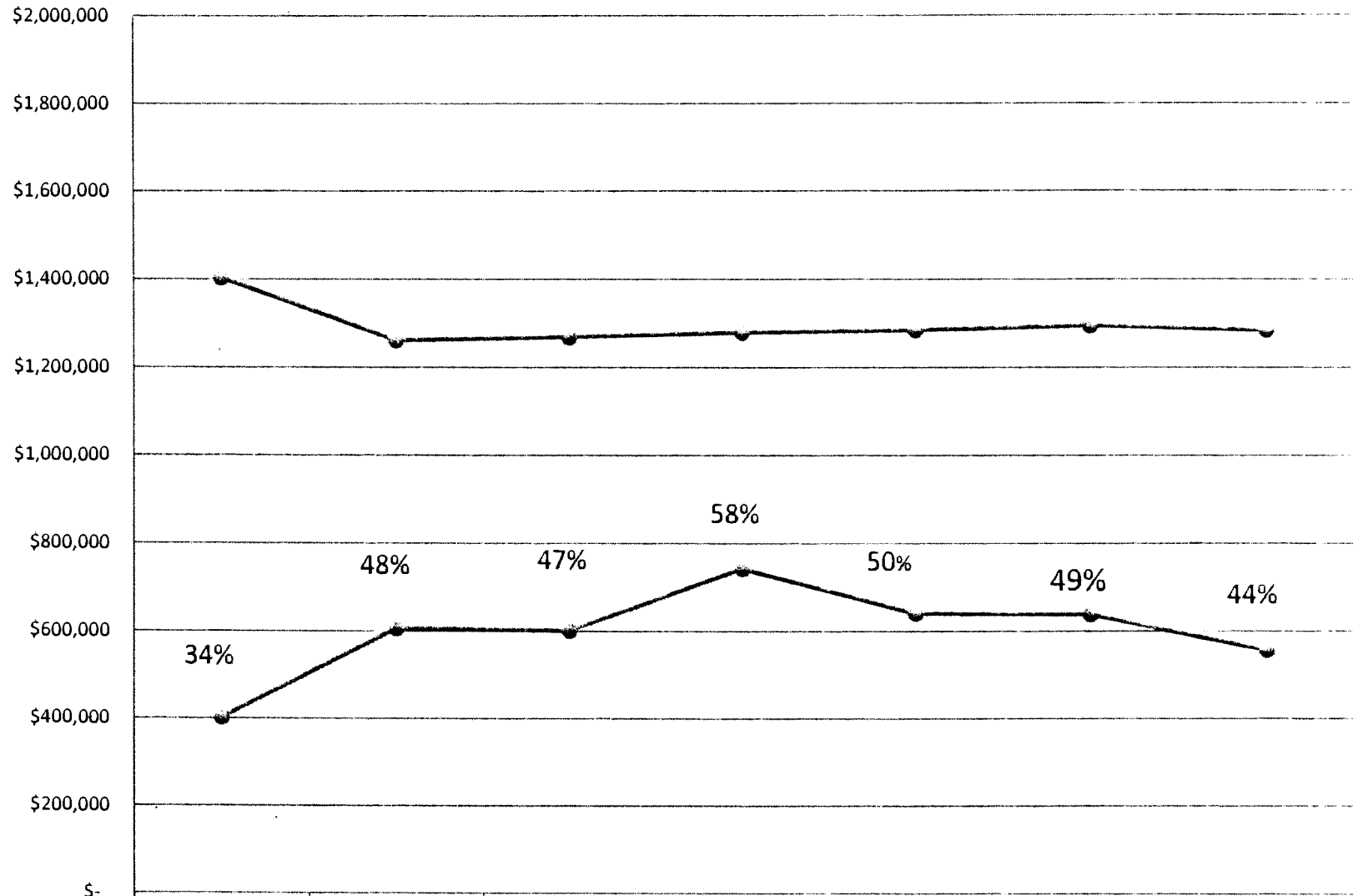


### SCDDSN - BILLABLE UNITS



	July - December (Average)	January	February	March	April	May	June
— BILLABLE UNITS	30,282	37,130	36,943	47,168	39,531	40,412	36,242

## PAYMENT TO PROVIDERS VS. REVENUE GENERATED



	July - December (Average)	January	February	March	April	May	June
Revenue	\$402,260	\$606,350	\$601,355	\$743,100	\$640,800	\$638,265	\$556,495
Payments	\$1,402,844	\$1,261,421	\$1,269,038	\$1,279,751	\$1,285,047	\$1,295,313	\$1,285,407